

List of Important Risks

Risk description			Expected Situation					
ategor	Risk No	Risk	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Disaster	01	Earthquake/eruption	Direct earthquake of seismic intensity 6 or higher (hazard map standards for each base region)	Direct earthquake of seismic intensity 6 or higher (hazard map standards for each base region)	Direct earthquake of seismic intensity 6 or higher (hazard map standards for each base region)	Direct earthquake of seismic intensity 6 or higher (hazard map standards for each base region)	Direct earthquake of seismic intensity 6 or higher (hazard map standards for each base region)	Direct earthquake of seismic intensity 6 or higher (hazard map standards for each base region)
	03	Fire/explosion		Operation stoppage due to fire or associated administrative guidance	Operation stoppage due to fire or associated administrative guidance	Operation stoppage due to fire or associated administrative guidance	Operation stoppage due to fire or associated administrative guidance	Operation stoppage due to fire or associated administrative guidance
Accident	04	Pollution/environmental issue			Risk of losing orders or suspending transactions due to inability to respond to new indices, renewable energy introduction, and other customer requirements, laws and regulations	Risk of losing orders or suspending transactions due to inability to respond to new indices, renewable energy introduction, and other customer requirements, laws and regulations	Risk of losing orders or suspending transactions due to inability to respond to new indices, renewable energy introduction, and other customer requirements, laws and regulations	Risk of losing orders or suspending transactions due to inability to respond to new indices, renewable energy introduction, and other customer requirements, laws and regulations
	07	System damage/network crime	Data damage or system stoppage (24 hours or longer) due to viral infection or cyber attack	Business activity stoppage due to IT system stoppage during disaster incident (IT-BCP)	Business activity stoppage due to IT system stoppage during disaster incident (IT-BCP)	Business activity stoppage due to IT system stoppage during disaster incident (IT-BCP)	Business activity stoppage due to IT system stoppage during disaster incident (IT-BCP)	<ul style="list-style-type: none"> <li>•Destruction or suspension of IT systems due to targeted email attacks.</li> <li>•Suspension of business operations due to an information security incident (IT-BCP).</li> </ul>
Politics and society	09	Country risk						
Economic s	13	Exchange rate fluctuation						
Legal	17	Intellectual property right breach						
Personnel/ workplace accident	25	Infection spread	Operational stoppage due to COVID-19 outbreak	Operational stoppage due to COVID-19 outbreak	Operational stoppage due to COVID-19 outbreak	Operational stoppage due to COVID-19 outbreak		
	30	Workplace accident	Internal management index: Zero workplace accidents	Internal management index: Zero workplace accidents	Internal management index: Zero workplace accidents	Internal management index: Zero workplace accidents	Internal management index: Zero workplace accidents	Internal management index: Zero workplace accidents
	31	Difficulty in securing personnel	Secure mid- to long-term personnel (manufacturing, staff) Increased internal response burden due to short-term difficulty in securing manufacturing personnel					
Developm ent	38	Product/service development						
Procurem ent	40	Dependence on specific supplier		<ul style="list-style-type: none"> <li>•Risk of not being able to produce amount ordered due to inability to secure production capacity at external contractor, and associated risk of decreased sales</li> <li>•Production stoppage due to disaster risk (fire)</li> <li>•Increased issues identified in CSR monitoring by customer</li> </ul>	<ul style="list-style-type: none"> <li>•Risk of not being able to produce amount ordered due to inability to secure production capacity at external contractor, and associated risk of decreased sales</li> <li>•Production stoppage due to disaster risk (fire)</li> <li>•Increased issues identified in CSR monitoring by customer</li> </ul>			
Manufact uring	41	Production capacity						
	42	Product/service defect						
Data	56	Leakage/stealing of personal data/trade secret						
Other	99	Drought risk						
	99	Reputation risk	↓ (Included below)					
	99	Risk at related company (overseas)	(Risk at overseas affiliated firm) Loss of social trust and decreased business performance due to brand image damage resulting from compliance breach etc.				<ul style="list-style-type: none"> <li>(Risk at overseas affiliated firm)</li> <li>•Natural disasters (earthquakes, typhoons) occur at overseas bases</li> <li>•Conflicts in Asia and Europe cause personal casualties and suspension of business activities</li> </ul>	<ul style="list-style-type: none"> <li>•Employee casualties or injuries/harm resulting from conflict situations.</li> <li>•Supply chain disruptions, etc.</li> </ul>